

**A Guide to Kawasaki Group**

**Kawasaki Heavy Industries, Ltd.**

# Company Profile & Executives

## Company Profile

Company Name	Kawasaki Heavy Industries, Ltd.		
Head Offices	Registered Office	3-1-1, Higashikawasaki-cho, Chuo-ku, Kobe, Hyogo 650-8670, Japan	
	Tokyo Head Office	1-14-5, Kaigan, Minato-ku, Tokyo 105-8315, Japan	
	Kobe Head Office	Kobe Crystal Tower, 1-1-3, Higashikawasaki-cho, Chuo-ku, Kobe, Hyogo 650-8680, Japan	
Founded	April 1878		
Incorporated	October 15, 1896		
Representative Director President and Chief Executive Officer	Yasuhiko Hashimoto		
Paid-in Capital	¥104,484 million (as of March 31, 2023)		
Number of Employees	38,254 (consolidated)(as of March 31, 2023)		
Number of Consolidated Subsidiaries	104 (as of March 31, 2023)		
Main Production Bases	17 in Japan, 22 overseas (consolidated)(as of March 31, 2023)		

## Directors, Audit & Supervisory Committee Members and Executive Officers

### Directors

as of July 1, 2023

Director	Yoshinori Kanehana	Directors (Audit & Supervisory Committee Member)	Akio Nekoshima
Chairman of the Board			Nobuhisa Kato
Representative Directors	Yasuhiko Hashimoto	Outside Directors (Audit & Supervisory Committee Member)	Atsuko Ishii
	Katsuya Yamamoto		Ryoichi Saito
	Hiroshi Nakatani		Susumu Tsukui
Outside Directors	Jenifer Rogers		
	Hideo Tsujimura		
	Katsuhiko Yoshida		
	Melanie Brock		

### Executive Officers

President and Chief Executive Officer	Yasuhiko Hashimoto	
Senior Corporate Executive Officers	Katsuya Yamamoto	
	Hiroshi Nakatani	
Senior Managing Executive Officers	Hiroyoshi Shimokawa	President, Aerospace Systems Company
	Motohiko Nishimura	President, Energy Solution & Marine Engineering Company
	Hidehiko Shimamura	President, Precision Machinery & Robot Company
Managing Executive Officers	Eiichi Harada	General Manager, Hydrogen Strategy Division
	Hiroshi Murao	Kawasaki Railcar Manufacturing Co., Ltd. President and Chief Executive Officer
	Keigo Imamura	Vice President, Energy Solution & Marine Engineering Company
	Hiroshi Ito	Kawasaki Motors, Ltd. President and Chief Executive Officer

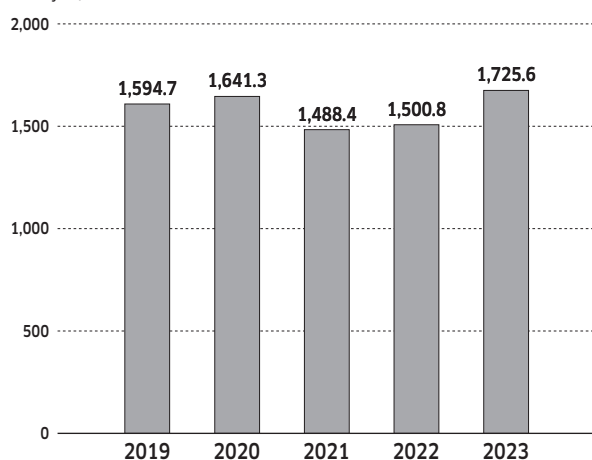
Executive Officers	Takashi Torii	Group Manager, Corporate Communication Group
	Takeshi Kaneko	General Manager, Corporate Planning Division
	Ichiro Imai	General Manager, Finance & Control Division
	Atsuko Kakihara	General Manager, Marketing Division
	Katsunori Hosokawa	General Manager, General Administration Division
	Takumi Kawasaki	Deputy General Manager, Corporate Technology Division
	Hiroaki Kagaya	Deputy General Manager, Corporate Technology Division
	Yuji Horiuchi	Group Manager, Process Engineering Center, Corporate Technology Division
	Shigeru Yamamoto	Deputy General Manager, Hydrogen Strategy Division
	Hironobu Urabe	General Manager, DX Strategy Division
	Yoshimoto Matsuda	General Manager, Presidential Project Management Division
	Masatoshi Ishida	Vice President, Aerospace Systems Company
	Yu Koshiyama	Aerospace Systems Company
	Yasuhiro Kishi	General Manager, Planning & Control Division, Aerospace Systems Company
	Hisashi Sugitani	General Manager, Defense & Aerospace Business Division
	Masataka Sudo	General Manager, Commercial Aircraft Business Division
	Etsuro Mishima	General Manager, Aero Engine Business Division, Aerospace Systems Company, and Group Manager, Commercial Engine Project Group
	Naoki Murakami	Vice President, Energy Solution & Marine Engineering Company
	Motohisa Amako	Senior Manager, Hydrogen Business Solutions Office, Energy Solution & Marine Engineering Company
	Yasuo Akita	General Manager, Planning & Control Division, Energy Solution & Marine Engineering Company
	Tomohiko Sugimoto	General Manager, Energy Business Division, Energy Solution & Marine Engineering Company
	Kenji Sanada	General Manager, Plant Engineering Business Division, Energy Solution & Marine Engineering Company
	Tatsuya Motoi	Deputy General Manager, Ship & Offshore Structure Business Division, Energy Solution & Marine Engineering Company
	Hideo Marui	General Manager, Planning & Control Division, Precision Machinery & Robot Company
Kouji Ogata	General Manager, Precision Machinery Business Division, Precision Machinery & Robot Company	
Kenji Bando	General Manager, Robot Business Division, Precision Machinery & Robot Company	

# Consolidated Financial Highlights

## Net Sales / Revenue

Years ended March 31

(Billion yen)

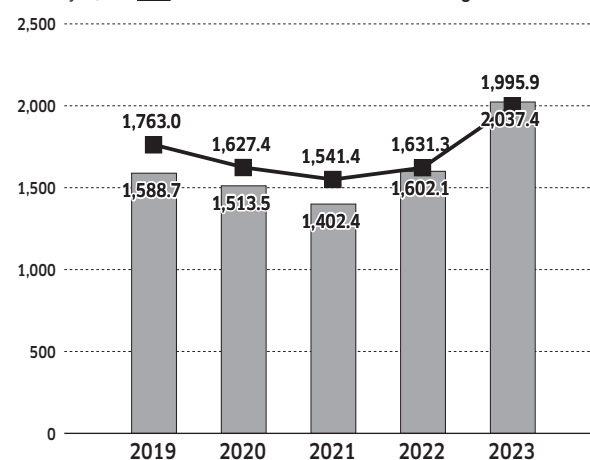


## Orders Received, Order Backlog

Years ended March 31

(Billion yen)

Orders received Order backlog

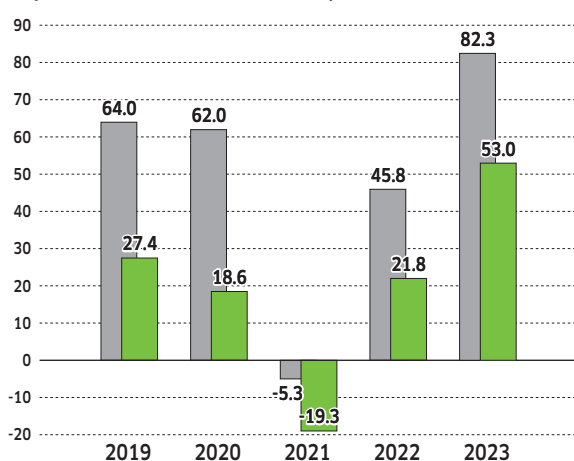


## Business Profit, Profit Attributable to Owners of Parent

Years ended March 31

(Billion yen)

Business profit Profit attributable to owners of parent

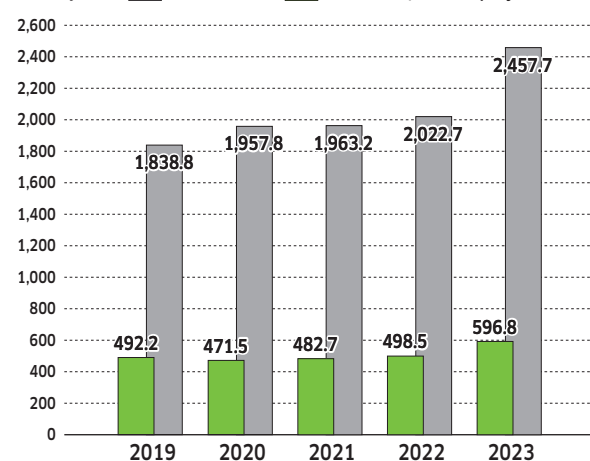


## Total Assets, Net Assets / Total Equity

Years ended March 31

(Billion yen)

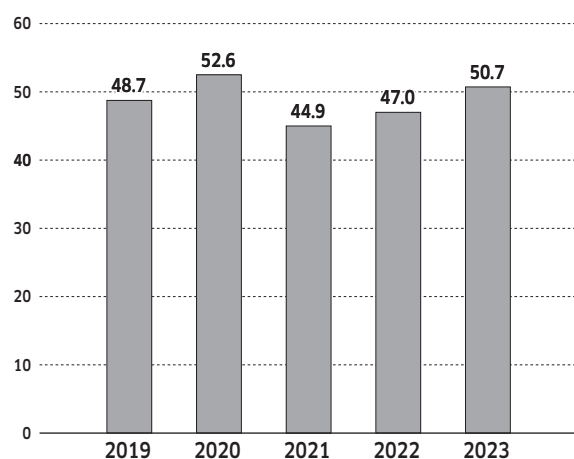
Total assets Net assets / Total equity



## R&D Expenses

Years ended March 31

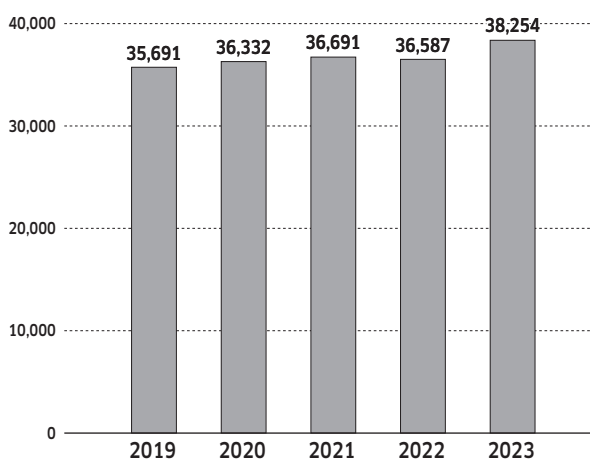
(Billion yen)



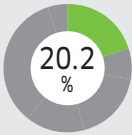
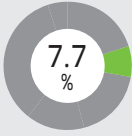
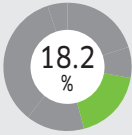
## Number of Employees

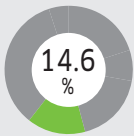
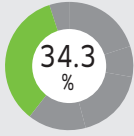
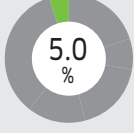
Years ended March 31

(Persons)



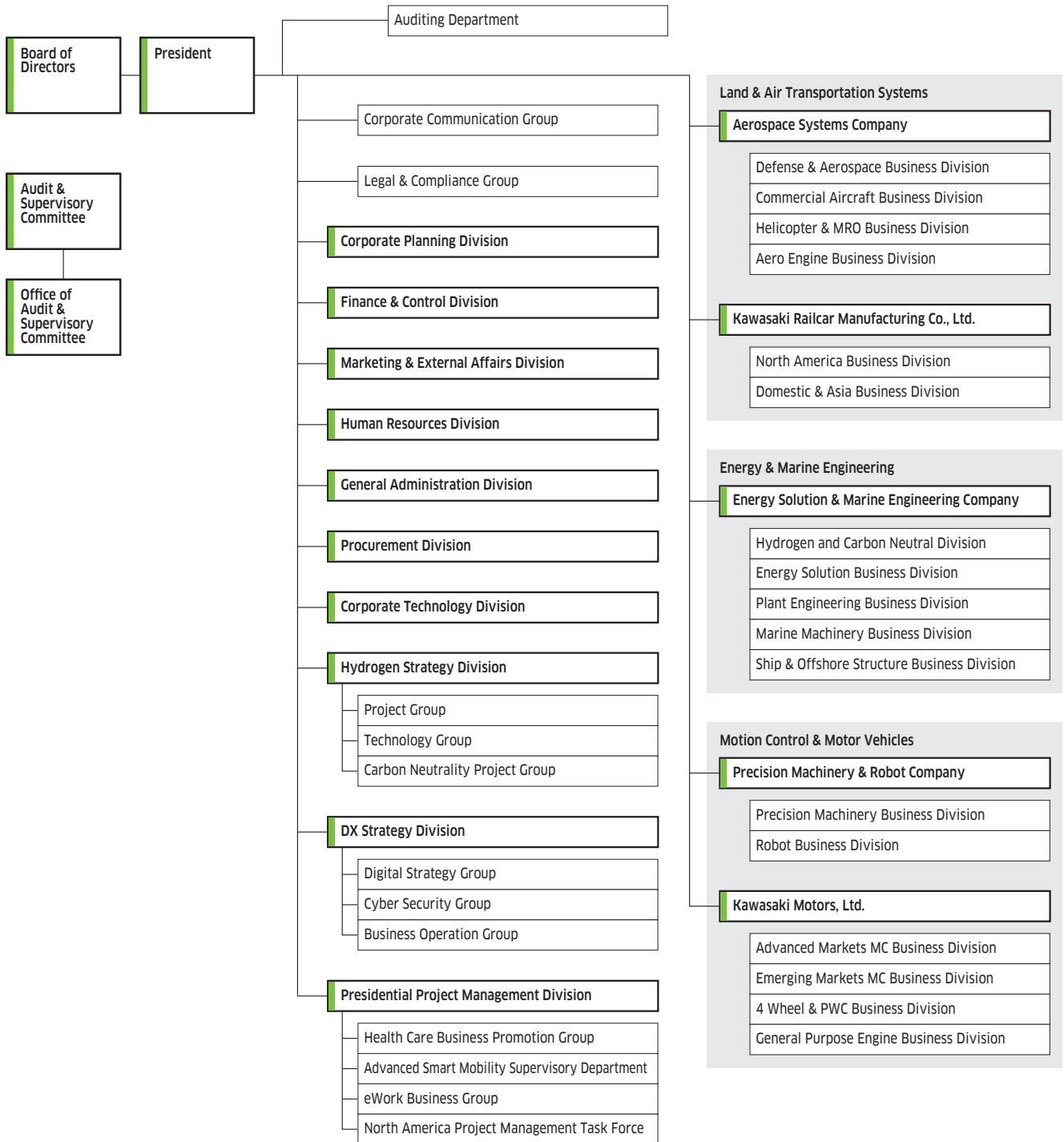
## Net Sales, Main Products and Production Bases by Business Segment (Consolidated)

Business Segment	Net Sales (Billion yen) / Sales Composition (Year ended March 31, 2023)	Main Products	Main Production Bases <small>*Affiliated company-equity method</small>
Aerospace Systems	¥348.8 	<ul style="list-style-type: none"> <li>Aircraft (fixed-wing aircraft and helicopters), missiles, electronic equipment, space systems and peripheral equipment, simulators</li> </ul>	<ul style="list-style-type: none"> <li>Gifu Works (Kakamigahara, Gifu Prefecture)</li> <li>Nagoya Works 1 (Yatomi, Aichi Prefecture)</li> <li>Nagoya Works 2 (Tobishima-mura, Aichi Prefecture)</li> <li>Kawasaki Motors Manufacturing Corp., U.S.A. (U.S.A.)</li> </ul>
		<ul style="list-style-type: none"> <li>Aircraft components, rocket components, space equipment, target systems</li> <li>Aircraft servicing, remodeling</li> </ul>	<ul style="list-style-type: none"> <li>NIPPI Corporation Yokohama Plant (Yokohama, Kanagawa Prefecture)</li> <li>Atsugi Plant (Yamato, Kanagawa Prefecture)</li> </ul>
		<ul style="list-style-type: none"> <li>Aircraft engines</li> <li>Aircraft gear boxes</li> </ul>	<ul style="list-style-type: none"> <li>Akashi Works (Akashi, Hyogo Prefecture)</li> <li>Seishin Works (Kobe, Hyogo Prefecture)</li> </ul>
Rolling Stock (Kawasaki Railcar Manufacturing Co., Ltd.)	¥131.9 	<ul style="list-style-type: none"> <li>Train cars, integrated transit systems</li> </ul>	<ul style="list-style-type: none"> <li>Head Office &amp; Works (Kobe, Hyogo Prefecture)</li> <li>Harima Works (Harima-cho, Hyogo Prefecture)</li> <li>Kawasaki Motors Manufacturing Corp., U.S.A. (U.S.A.)</li> <li>Kawasaki Rail Car, Inc. (U.S.A.)</li> </ul>
		<ul style="list-style-type: none"> <li>Rotary snowplows, deicing material spreaders</li> <li>Railway motor cars, heavy-lift cars</li> </ul>	<ul style="list-style-type: none"> <li>NICHIGO CORPORATION Akebono Plant (Sapporo, Hokkaido)</li> <li>Inaho Plant (Sapporo, Hokkaido)</li> </ul>
Energy Solution & Marine Engineering	¥314.5 	<ul style="list-style-type: none"> <li>Cement, chemical, conveyers, and other industrial plant systems</li> <li>Industrial boilers for land and marine use</li> <li>Waste treatment facility</li> <li>LNG tank and other storage facilities</li> </ul>	<ul style="list-style-type: none"> <li>Harima Works (Harima-cho, Hyogo Prefecture)</li> <li>Anhui Conch Kawasaki Energy Conservation Equipment Manufacturing Co., Ltd. (China)*</li> <li>Anhui Conch Kawasaki Equipment Manufacturing Co., Ltd. (China)*</li> <li>Shanghai Conch Kawasaki Engineering Co., Ltd. (China)*</li> </ul>
		<ul style="list-style-type: none"> <li>Industrial gas turbines, marine gas turbines</li> </ul>	<ul style="list-style-type: none"> <li>Akashi Works (Akashi, Hyogo Prefecture)</li> <li>Kobe Works (Kobe, Hyogo Prefecture)</li> </ul>
		<ul style="list-style-type: none"> <li>Steam turbines, diesel engines, gas engines, large decelerators</li> <li>Marine propulsion systems (side thrusters, steerable thrusters)</li> <li>Natural gas compression modules, air blowers and other aerodynamic machinery</li> </ul>	<ul style="list-style-type: none"> <li>Kobe Works (Kobe, Hyogo Prefecture)</li> <li>Harima Works (Harima-cho, Hyogo Prefecture)</li> <li>Wuhan Kawasaki Marine Machinery Co., Ltd. (China)</li> </ul>
		<ul style="list-style-type: none"> <li>Air conditioning equipment, general-purpose boilers</li> </ul>	<ul style="list-style-type: none"> <li>Kawasaki Thermal Engineering Co., Ltd. Shiga Works (Kusatsu, Shiga Prefecture)</li> </ul>
		<ul style="list-style-type: none"> <li>Crushers, recycling equipment and plant</li> </ul>	<ul style="list-style-type: none"> <li>EARTHTECHNICA CO., LTD. Yachiyo Works (Yachiyo, Chiba Prefecture)</li> </ul>

Business Segment	Net Sales (Billion yen) / Sales Composition (Year ended March 31, 2023)	Main Products	Main Production Bases <small>*Affiliated company-equity method</small>
<b>Energy Solution &amp; Marine Engineering</b>		<ul style="list-style-type: none"> <li>■ LNG carriers, LPG carriers, crude oil carriers, bulk carriers, container ships, car carriers, high-speed vessels, submarines, ships for government and municipal offices</li> </ul>	<ul style="list-style-type: none"> <li>■ Kobe Works (Kobe, Hyogo Prefecture)</li> <li>■ Sakaide Works (Sakaide, Kagawa Prefecture)</li> <li>■ Nantong COSCO KHI Ship Engineering Co., Ltd. (China)*</li> <li>■ Dalian COSCO KHI Ship Engineering Co., Ltd. (China)*</li> </ul>
<b>Precision Machinery &amp; Robot</b>	¥252.6 	<ul style="list-style-type: none"> <li>■ Hydraulic equipment for construction machines, hydraulic equipment and systems for industrial machines</li> <li>■ Marine application machines, deck cranes and other marine deck equipment</li> <li>■ Industrial robots</li> <li>■ Medical and pharmaceutical robots</li> </ul>	<ul style="list-style-type: none"> <li>■ Akashi Works (Akashi, Hyogo Prefecture)</li> <li>■ Nishi-Kobe Works (Kobe, Hyogo Prefecture)</li> <li>■ Kawasaki Precision Machinery (UK) Ltd. (U.K.)</li> <li>■ Kawasaki Precision Machinery (USA), Inc. (U.S.A.)</li> <li>■ Wipro Kawasaki Precision Machinery Private Limited (India)</li> <li>■ Kawasaki Precision Machinery (Suzhou) Ltd. (China)</li> <li>■ Kawasaki Chunhui Precision Machinery (Zhejiang) Ltd. (China)*</li> <li>■ Kawasaki (Chongqing) Robotics Engineering Co., Ltd. (China)</li> <li>■ Flutek, Ltd. (Korea)</li> <li>■ Kawasaki Robotics (Kunshan) Co., Ltd. (China)</li> </ul>
<b>Powersports &amp; Engine</b> (Kawasaki Motors, Ltd.)	¥591.1 	<ul style="list-style-type: none"> <li>■ Motorcycles, ATVs (all-terrain vehicles), recreational utility vehicles, utility vehicles, Jet Ski® watercraft, the electric three-wheeled "noslisu"</li> <li>■ General-purpose gasoline engines</li> </ul>	<ul style="list-style-type: none"> <li>■ Head Works (Akashi, Hyogo Prefecture)</li> <li>■ Kakogawa Works (Kakogawa, Hyogo Prefecture)</li> <li>■ Kawasaki Motors Manufacturing Corp., U.S.A. (U.S.A.)</li> <li>■ Kawasaki Motores do Brasil Ltda. (Brazil)</li> <li>■ India Kawasaki Motors Pvt. Ltd. (India)</li> <li>■ Kawasaki Motors Enterprise (Thailand) Co., Ltd. (Thailand)</li> <li>■ PT. Kawasaki Motor Indonesia (Indonesia)</li> <li>■ Kawasaki Motors (Phils.) Corporation (Philippines)</li> <li>■ Kawasaki Motores de Mexico S.A. de C.V. (Mexico)</li> <li>■ Changzhou Kawasaki Engine Co., Ltd. (China)</li> </ul>
<b>Other</b>	¥86.3 		

# Organization (Non-Consolidated)

as of August 1, 2023



# Major Subsidiaries and Affiliates

as of July 1, 2023

## Aerospace Systems

- NIPPI Corporation
- Nippi Skill Corporation
- Kawaju Gifu Engineering Co., Ltd.
- Kawaju Gifu Service Co., Ltd.
- KGM Co., Ltd.
- Kawaju Akashi Engineering Co., Ltd.
- Kawasaki Motors Manufacturing Corp., U.S.A.

## Rolling Stock

- Alna Yusoki-Yohin Co., Ltd.
- Kawasaki Rolling Stock Component Co., Ltd.
- Kawasaki Rolling Stock Technology Co., Ltd.
- Sapporo Kawasaki Rolling Stock Engineering Co., Ltd.
- NICHUJO CORPORATION
- Kawasaki Motors Manufacturing Corp., U.S.A.
- Kawasaki Rail Car, Inc.
- Qingdao Sifang Kawasaki Rolling Stock Technology Co., Ltd.\*

## Energy Solution & Marine Engineering

- Kawasaki Thermal Engineering Co., Ltd.
- Kawasaki Machine Systems, Ltd.
- KMS ENGINEERING CO., LTD.
- Kawasaki Gas Turbine Europe GmbH
- Kawasaki Gas Turbine Asia Sdn. Bhd.
- Kawasaki Energy System Solutions (Shandong) Ltd.
- EARTHTECHNICA CO., LTD.
- Kawasaki Engineering Co., Ltd.
- KEE Environmental Construction Co., Ltd.
- Kawasaki Environmental Plant Engineering Co., Ltd.
- Kawaju Facilitatech Co., Ltd.
- EARTHTECHNICA M&S CO., LTD.
- Kawasaki Green Energy, Ltd.
- Shinki Corporation
- Underground Infrastructure Technologies Corporation\*
- KH FACILITECH Co. Ltd.\*
- JP Steel Plantech Co.\*
- KHI Design & Technical Service, Inc.
- Kawasaki Heavy Industries Machinery Trading (Shanghai) Co., Ltd.
- Anhui Conch Kawasaki Engineering Co., Ltd.\*
- Anhui Conch Kawasaki Energy Conservation Equipment Manufacturing Co., Ltd.\*
- Anhui Conch Kawasaki Equipment Manufacturing Co., Ltd.\*
- Shanghai Conch Kawasaki Engineering Co., Ltd.\*
- Kawasaki Prime Mover Engineering Co., Ltd.
- Kawasaki Naval Engine Service, Ltd.
- Kawasaki Machinery do Brasil Máquinas e Equipamentos Ltda.
- Kawasaki Heavy Industries (Europe) B.V.
- Kawasaki Heavy Industries (H.K.) Ltd.
- Wuhan Kawasaki Marine Machinery Co., Ltd.
- Kawaju Support Co., Ltd.
- Kawasaki Marine Engineering Co., Ltd.
- KHI JPS Co., Ltd.
- Kawasaki Subsea (UK) Limited
- Nantong COSCO KHI Ship Engineering Co., Ltd.\*
- Dalian COSCO KHI Ship Engineering Co., Ltd.\*

## Precision Machinery & Robot

\*Affiliated company-equity method

- Kawasaki Robot Service, Ltd.
- Kawasaki Hydromechanics Corporation
- Mediaroid Corporation\*
- Kawasaki Precision Machinery (U.S.A.), Inc.
- Kawasaki Precision Machinery (UK) Ltd.
- Wipro Kawasaki Precision Machinery Private Limited
- Flutek, Ltd.
- Kawasaki Precision Machinery (Suzhou) Ltd.
- Kawasaki Precision Machinery Trading (Shanghai) Co., Ltd.
- Kawasaki Chunhui Precision Machinery (Zhejiang) Ltd.\*
- Kawasaki Robotics (U.S.A.), Inc.
- Kawasaki Robotics (UK) Ltd.
- Kawasaki Robotics GmbH
- Kawasaki Robotics Korea, Ltd.
- Kawasaki Robotics (Tianjin) Co., Ltd.
- Kawasaki Robotics (Kunshan) Co., Ltd.
- Kawasaki Robotics India Private Limited
- Kawasaki (Chongqing) Robotics Engineering Co., Ltd.

## Powersports & Engine

- Kawasaki Motors Corporation Japan
- K-TEC Corporation
- TECHNICA Co., Ltd.
- Autopolis
- Union Precision Die Co., Ltd.
- Shin Nippon Wheel Industries Co., Ltd.
- Kawasaki Motors Manufacturing Corp., U.S.A.
- Kawasaki Motors Corp., U.S.A.
- Canadian Kawasaki Motors Inc.
- Kawasaki Motores de Mexico S.A. de C.V.
- Kawasaki Motores do Brasil Ltda.
- Kawasaki Motors Europe N.V.
- Kawasaki Motors Pty. Ltd.
- India Kawasaki Motors Pvt. Ltd.
- PT. Kawasaki Motor Indonesia
- Kawasaki Motors (Phils.) Corporation
- Kawasaki Motors Enterprise (Thailand) Co., Ltd.
- Kawasaki Motors Vietnam Co., Ltd.
- Changzhou Kawasaki Engine Co., Ltd.
- Kawasaki Motors (Shanghai), Ltd.
- Bimota S.p.A.

## Other

- Kawasaki Trading Co., Ltd.
- Kawasaki Technology Co., Ltd.
- Kawasaki Heartfelt Service Co., Ltd.
- K Career Partners Corporation
- Benic Solution Corporation
- Kawasaki Life Corporation
- Nippi Kosan Co.,Ltd.
- Japan Suiso Energy, Ltd.
- Kawasaki Heavy Industries (U.S.A.), Inc.
- Kawasaki do Brasil Industria e Comercio Ltda.
- Kawasaki Heavy Industries (U.K.) Ltd.
- Kawasaki Heavy Industries Middle East FZE
- Kawasaki Heavy Industries (Singapore) Pte. Ltd.
- Kawasaki Heavy Industries (Thailand) Co., Ltd.
- Kawasaki Heavy Industries Management (Shanghai) Co., Ltd.
- Kawasaki Trading (Shanghai) Co.,Ltd.
- KHI (Dalian) Computer Technology Co., Ltd.
- Hydrogen Engineering Australia Pty Ltd.
- Kawasaki Heavy Industries Russia LLC
- Kawasaki Trading (Thailand) Co., Ltd.
- Japan Suiso Energy Australia Pty LTD

# Kawasaki Heavy Industries, Ltd.

global.kawasaki.com

## Offices

<b>Kawasaki Heavy Industries, Ltd.</b>	
<b>Tokyo Head Office</b>	1-14-5, Kaigan, Minato-ku, Tokyo 105-8315, Japan Tel. +81-3-3435-2111 / Fax. +81-3-3436-3037
<b>Kobe Head Office</b>	Kobe Crystal Tower, 1-1-3, Higashikawasaki-cho, Chuo-ku, Kobe, Hyogo 650-8680, Japan Tel. +81-78-371-9530 / Fax. +81-78-371-9568
<b>Taipei Office</b>	15F, Fu-key Bldg., 99 Jen-Ai Road, Section 2, Taipei, Taiwan Tel. +886-2-2322-1752 / Fax. +886-2-2322-5009
<b>Kawasaki Heavy Industries (U.S.A.), Inc.</b>	60 East 42nd Street, Suite 2501, New York, NY 10165 U.S.A. Tel. +1-917-475-1195 / Fax. +1-917-475-1392
<b>Kawasaki do Brasil Indústria e Comércio Ltda.</b>	Avenida Paulista, 542-6 Andar, Bela Vista, 01310-000, São Paulo, S.P., Brazil Tel. +55-11-3289-2388 / Fax. +55-11-3289-2788
<b>Kawasaki Heavy Industries (U.K.) Ltd.</b>	Office 106, New Broad Street House 35 New Broad Street, London EC2M 1NH, United Kingdom Tel. +44-20-7417-1750
<b>Kawasaki Heavy Industries Middle East FZE</b>	Dubai Airport Free Zone, Bldg. 6W, Block-A, Office No.709 P.O. Box 54878, Dubai, UAE Tel. +971-4-214-6730 / Fax. +971-4-214-6729
<b>Kawasaki Heavy Industries (Singapore) Pte. Ltd.</b>	6 Battery Road, #23-01, Singapore 049909 Tel. +65-6225-5133 / Fax. +65-6224-9029
<b>Kawasaki Heavy Industries (Thailand) Co., Ltd.</b>	28th FL, Sathorn Square Office Tower, 98 North Sathorn Road Silom, Bangrak, Bangkok 10500, Thailand Tel. +66-2-163-2839 / Fax. +66-2-163-2841
<b>Kawasaki Heavy Industries Management (Shanghai), Ltd.</b>	10F, Chong Hing Finance Center, 288 Nanjing Road West, Huangpu District, Shanghai 200003, People's Republic of China Tel. +86-21-3366-3100 / Fax. +86-21-3366-3108
<b>Kawasaki Heavy Industries Russia LLC</b>	Office 1803 (18th Floor), Entrance 3, Krasnopresnenskaya nab.12, 123610, Moscow, Russian Federation Tel. +7-495-258-2115 / Fax. +7-495-258-2116

## Works

<b>Gifu Works</b>	1, Kawasaki-cho, Kakamigahara, Gifu 504-8710, Japan Tel. +81-58-382-5712 / Fax. +81-58-382-2981
<b>Nagoya Works 1</b>	3-20-3, Kusunoki, Yatomi, Aichi 498-0066, Japan Tel. +81-567-68-5117 / Fax. +81-567-68-5161
<b>Nagoya Works 2</b>	7-4, Kanaoka, Tobishima-mura, Ama-gun, Aichi 490-1445, Japan Tel. +81-567-68-5117 / Fax. +81-567-68-5161
<b>Kobe Works</b>	3-1-1, Higashikawasaki-cho, Chuo-ku, Kobe, Hyogo 650-8670, Japan Tel. +81-78-682-5001 / Fax. +81-78-682-5503
<b>Seishin Works</b>	2-8-1, Takatsukadai, Nishi-ku, Kobe, Hyogo 651-2271, Japan Tel. +81-78-992-1911 / Fax. +81-78-992-1910
<b>Nishi-Kobe Works</b>	234, Matsumoto, Hazetani-cho, Nishi-ku, Kobe, Hyogo 651-2239, Japan Tel. +81-78-991-1133 / Fax. +81-78-991-3186
<b>Akashi Works</b>	1-1, Kawasaki-cho, Akashi, Hyogo 673-8666, Japan Tel. +81-78-921-1301 / Fax. +81-78-924-8654
<b>Harima Works</b>	8, Niijima, Harima-cho, Kako-gun, Hyogo 675-0180, Japan Tel. +81-79-435-2131 / Fax. +81-79-435-2132
<b>Sakaide Works</b>	1, Kawasaki-cho, Sakaide, Kagawa 762-8507, Japan Tel. +81-877-46-1111 / Fax. +81-877-46-7006

# Kawasaki Railcar Manufacturing Co., Ltd.

global.kawasaki.com/en/mobility/rail/

<b>Tokyo Head Office</b>	1-14-5, Kaigan, Minato-ku, Tokyo 105-8315, Japan Tel. +81-3-3435-2111 / Fax. +81-3-3436-3037
<b>Head Office &amp; Works</b>	2-1-18, Wadayama-dori, Hyogo-ku, Kobe, Hyogo 652-0884, Japan Tel. +81-78-682-3111 / Fax. +81-78-671-5784
<b>Harima Works</b>	8, Niijima, Harima-cho, Kako-gun, Hyogo 675-0180, Japan Tel. +81-79-435-2131 / Fax. +81-79-435-2132

# Kawasaki Motors, Ltd.

www.kawasaki-cp.khi.co.jp/corp\_en/

<b>Head Office &amp; Works</b>	1-1, Kawasaki-cho, Akashi, Hyogo 673-8666, Japan Tel. +81-78-921-1301 / Fax. +81-78-921-1420
<b>Kakogawa Works</b>	170, Yamanoue Mukohara, Hiraoka-cho, Kakogawa, Hyogo 675-0112, Japan Tel. +81-79-427-0743 / Fax. +81-79-427-0745
<b>Tokyo Office</b>	1-14-5, Kaigan, Minato-ku, Tokyo 105-8315, Japan Tel. +81-3-3435-2523 / Fax. +81-3-3435-2033