

Base/Major Subsidiaries Introduction

(As of March 31, 2017)

Offices in Japan	Major Subsidiaries in Japan	Overseas Subsidiaries & Affiliates
<ul style="list-style-type: none"> ● Tokyo Head Office ● Kobe Head Office ● Corporate Technology Division ● Sapporo Office ● Sendai Office ● Nagoya Office ● Osaka Office ● Hiroshima Office ● Fukuoka Office ● Okinawa Office 	<ul style="list-style-type: none"> ● Kawasaki Techno Wave Co., Ltd. ● Kawaju Support Co., Ltd. ● Kawasaki Marine Engineering Co., Ltd. ● KHI JPS Co., Ltd. ● MES-KHI YURA DOCK CO., LTD. ● Alna Yusoki-Yohin Co., Ltd. ● Kawasaki Rolling Stock Component Co., Ltd. ● Kawasaki Rolling Stock Technology Co., Ltd. ● Kansai Engineering Co., Ltd. ● Sapporo Kawasaki Rolling Stock Engineering Co., Ltd. ● Nichijo Manufacturing Co., LTD. ● NIPPI Corporation ● Nippi Skill Corporation ● Kawaju Gifu Engineering Co., Ltd. ● Kawaju Gifu Service Co., Ltd. ● KGM Co., Ltd. ● Kawaju Akashi Engineering Co., Ltd. ● Kawasaki Thermal Engineering Co., Ltd. ● Kawasaki Machine Systems, Ltd. ● Kawasaki Prime Mover Engineering Co., Ltd. ● Kawasaki Naval Engine Service, Ltd. ● KEE Environmental Construction Co., Ltd. ● Kawasaki Environmental Plant Engineering Co., Ltd. ● Kawasaki Engineering Co., Ltd. ● Kawaju Facilitech Co., Ltd. ● EarthTechnica Co., Ltd. ● EarthTechnica M&S Co., Ltd. ● JP Steel Plantech Co. ● Kawasaki Motors Corporation Japan ● K-Tec Corporation ● Technica Corp. ● Autopolis ● Union Precision Die Co., Ltd. ● Kawasaki Robot Service, Ltd. ● Kawasaki Hydromechanics Corporation ● Medicaroid Corporation ● Kawasaki Trading Co., Ltd. ● Kawaju Service Co., Ltd. ● Kawasaki Technology Co., Ltd. ● Kawasaki Heartfelt Service Co., Ltd. ● K Career Partners Corp. ● Benic Solution Corporation ● Kawasaki Life Corporation ● Nippi Kosan Co., Ltd 	<ul style="list-style-type: none"> ● Nantong COSCO KHI Ship Engineering Co., Ltd. ● Dalian COSCO KHI Ship Engineering Co., Ltd. ● Kawasaki Rail Car, Inc. ● Qingdao Sifang Kawasaki Rolling Stock Technology Co., Ltd. ● Kawasaki Gas Turbine Europe GmbH ● Kawasaki Gas Turbine Asia Sdn. Bhd. ● Kawasaki Gas Turbine RUS LLC ● Kawasaki Machinery do Brasil Máquinas e Equipamentos Ltda. ● Kawasaki Heavy Industries (Europe) B.V. ● Kawasaki Heavy Industries (H.K.) Ltd. ● Wuhan Kawasaki Marine Machinery Co., Ltd. ● KHI Design & Technical Service Inc. ● Kawasaki Heavy Industries Machinery Trading (Shanghai) Co., Ltd. ● Anhui Conch Kawasaki Equipment Manufacturing Co., Ltd. ● Anhui Conch Kawasaki Energy Conservation Equipment Manufacturing Co., Ltd. ● Anhui Conch Kawasaki Engineering Co., Ltd. ● Shanghai COSCO Kawasaki Heavy Industries Steel Structure Co., Ltd. ● Shanghai Conch Kawasaki Engineering Co., Ltd. ● Kawasaki Motors Manufacturing Corp., U.S.A. ● Kawasaki Motors Corp., U.S.A. ● Canadian Kawasaki Motors Inc. ● Kawasaki Motores do Brasil Ltda. ● Kawasaki Motors Europe N.V. ● Kawasaki Motors Pty. Ltd. ● India Kawasaki Motors Pvt. Ltd. ● PT. Kawasaki Motor Indonesia ● Kawasaki Motors (Phils.) Corporation ● Kawasaki Motors Enterprise (Thailand) Co., Ltd. ● Changzhou Kawasaki and Kwang Yang Engine Co., Ltd. ● Kawasaki Motors (Shanghai), Ltd. ● Kawasaki Precision Machinery (U.S.A.), Inc. ● Kawasaki Precision Machinery (UK) Ltd. ● Wipro Kawasaki Precision Machinery Private Limited ● Flutek, Ltd. ● Kawasaki Precision Machinery (Suzhou) Ltd. ● Kawasaki Precision Machinery Trading (Shanghai) Co., Ltd. ● Kawasaki Chunhui Precision Machinery (Zhejiang) Ltd. ● Kawasaki Robotics (U.S.A.), Inc. ● Kawasaki Robotics (UK) Ltd. ● Kawasaki Robotics GmbH ● Kawasaki Robotics Korea, Ltd. ● Kawasaki Robotics (Tianjin) Co., Ltd. ● Kawasaki Robotics (Kunshan) Co., Ltd. ● Kawasaki (Chongqing) Robotics Engineering Co., Ltd. ● Kawasaki Heavy Industries (U.S.A.), Inc. ● Kawasaki do Brasil Industria e Comercio Ltda. ● Kawasaki Trading do Brasil Ltda. ● Kawasaki Heavy Industries (U.K.) Ltd. ● Kawasaki Heavy Industries Middle East FZE ● Kawasaki Heavy Industries (India) Private Limited ● Kawasaki Heavy Industries (Singapore) Pte. Ltd. ● Kawasaki Heavy Industries Management (Shanghai) Ltd. ● Kawasaki Trading (Shanghai) Co., Ltd. ● KHI (Dalian) Computer Technology Co., Ltd. ● Kawasaki Heavy Industries Russia LLC ● Kawasaki Trading (Thailand) Co., Ltd.
Production Bases in Japan		
<ul style="list-style-type: none"> ● Gifu Works ● Nagoya Works 1 ● Nagoya Works 2 ● Kobe Works ● Hyogo Works ● Seishin Works ● Nishi-Kobe Works ● Akashi Works ● Kakogawa Works ● Harima Works ● Sakaide Works 		
Overseas Offices		
<ul style="list-style-type: none"> ● Taipei Office ● Bangkok Office 		

“duAro,” “duAro” logo, “GREEN” logo, “efWING,” “Ninja” logo, “JET SKI,” “JET SKI” logo, “Z” logo, “MULE” logo and “TERYX” are trademarks or registered trademarks of Kawasaki Heavy Industries, Ltd. in Japan, the United States and/or other countries.



Disclaimer Figures in this report appearing in forecasts of future business performance or similar contexts represent forecasts made by the Company based on information accessible at the time, and are subject to risk and uncertainty. Readers are therefore advised against making investment decisions reliant exclusively on these forecasts of business performance. Readers should be aware that actual business performance may differ significantly from these forecasts due to a wide range of significant factors arising from changes in the external and internal environment. Significant factors that affect actual business performance include economic conditions in the Company’s business sector, the yen exchange rate against the U.S. dollar and other currencies, and developments in taxation and other systems. This report not only describes actual past and present conditions of the Kawasaki Group but also includes forward-looking statements based on plans, forecasts, business plans and management policy as of the publication date. These represent suppositions and judgments based on information available at the time.

Due to changes in circumstances, the results and features of future business operations may differ from the content of such statements.