

Contents

Corporate Profile -----	1	Message from the Top Management -----	9
Editorial Policy -----	2	Interview -----	10
Solving Social Issues through Business -----	3	Kawasaki Green Product -----	15
Taking on health-care issues		Performance Highlights -----	19
		Business Review & Strategies -----	21
In protecting the lives of its people, society has a duty to ensure health care access for all.		Research and Development -----	29
Great strides forward have been made in research, as well as technology, maintaining a constant stream of successful treatment options, but there still remain issues that cannot be solved by medical technology alone and hurdles that must be cleared.		KHI Group CSR -----	31
The KHI Group seeks to find solutions to issues in health-care fields through efforts in the three business areas of Transportation Systems, Energy & Environmental Engineering, and Industrial Equipment.		Value Creation -----	33
		Management -----	37
		Employees -----	51
		Environment -----	59
		Social Contribution -----	89
		Dialogue -----	93
		Financial Section -----	95
		Independent Auditor's Report -----	138
		Directors, Corporate Auditors and Executive Officers -----	139
		Stock Information -----	140
		Base Introduction -----	141

Transportation Systems



Energy & Environmental Engineering



Industrial Equipment



Corporate Profile

Kawasaki Heavy Industries, Ltd.

Head Offices

Tokyo Head Office:

14-5, Kaigan 1-chome, Minato-ku,
Tokyo 105-8315, Japan

Kobe Head Office:

Kobe Crystal Tower, 1-3,
Higashikawasaki-cho 1-chome,
Chuo-ku, Kobe, Hyogo 650-8680, Japan

President

Shigeru Murayama

Number of Shares Issued

1,671,892,659 (As of March 31, 2014)

Net Sales

¥1,385,482 million

(Fiscal year ended March 31, 2014)

Number of Employees

34,620 (As of March 31, 2014)

KHI Global Network (FY2014)

Number of Companies/Number of Employees/Net Sales

