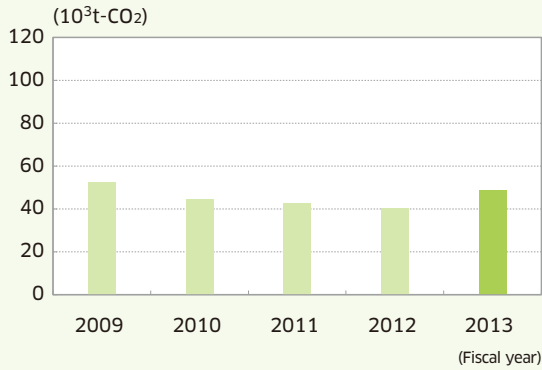


CO₂ Emissions Volume of Consolidated Subsidiaries (Fiscal 2013)

Domestic Subsidiaries

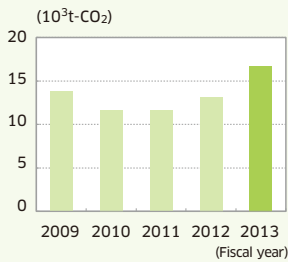


Overseas Subsidiaries

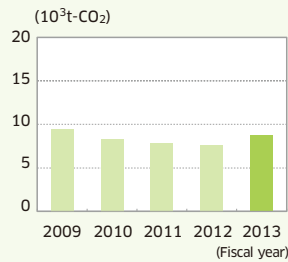


Domestic Main Subsidiaries

NIPPI Corporation

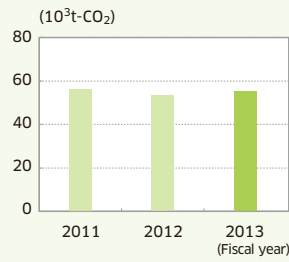


EarthTechnica Co., Ltd.

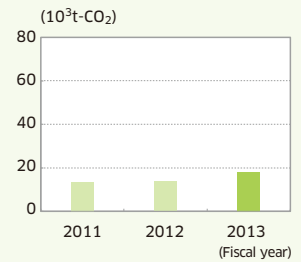


Overseas Main Subsidiaries

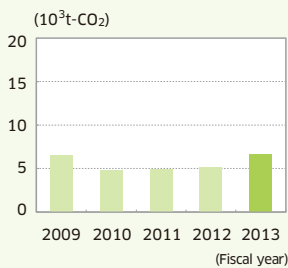
Kawasaki Motors Manufacturing Corp., U.S.A.



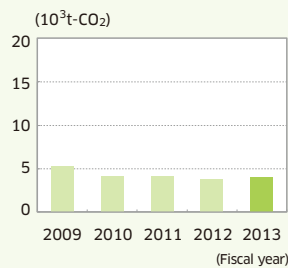
Kawasaki Motors Enterprise (Thailand) Co., Ltd.



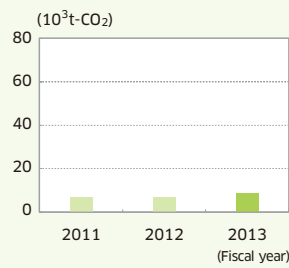
KCM Corporation



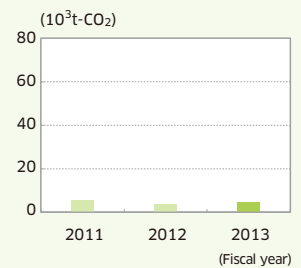
Technica Corp.



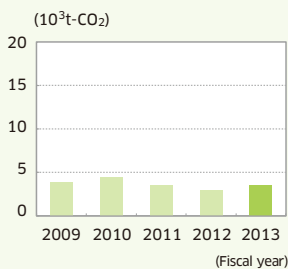
KHITKAN Co., Ltd.



P.T. Kawasaki Motors Indonesia



Kawasaki Thermal Engineering Co., Ltd.



Note: the CO₂ emissions coefficients used in graphs are in principle those indicated below.

- Japanese Ministry of the Environment website: press releases: publication of emissions coefficients for each fiscal year (<http://www.env.go.jp/press/press.php?serial=14702>)
- For CO₂ emissions volume through overseas electricity consumption, the figures published by the Greenhouse Gas Protocol are used.