For three months ended June 30, 2021 and 2020 and one year ended March 31, 2021

## Operating results

|  | Millions of yen |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Three months ended | Three months ended |  |  |
|  | Jun. 30, 2021 | Jun. 30, 2020 |  |  |
| Net sales | $¥$ | $\mathbf{3 5 5 , 6 3 1}$ |  | 300,602 |
| Operating profit | $\mathbf{1 5 , 1 6 6}$ |  | $(20,661)$ |  |
| Profit attributable to owners of parent |  | $\mathbf{9 , 8 6 9}$ |  | $(11,771)$ |
| Earnings per share (Yen) |  | $\mathbf{5 9 . 0 8}$ |  | $(70.47)$ |


| Thousands of U.S. dollars |
| :---: |
| Three months ended |
| Jun. 30, 2021 |
| $\$ \quad 3,215,179$ |
|  |
|  |
|  |
|  |
|  |
| 89,112 |
| 89,223 |

## Financial position

|  | Millions of yen / Thousand shares |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { As of } \\ \text { Jun. } 30,2021 \end{gathered}$ |  | $\begin{gathered} \text { As of } \\ \text { Mar. } 31,2021 \end{gathered}$ |  |
| Total assets | $¥$ | 1,953,865 | $¥$ | 1,963,276 |
| Net assets |  | 456,187 |  | 482,775 |
| Number of shares issued and outstanding |  | 167,041 |  | 167,042 |
| Equity Ratio |  | 22.4\% |  | 23.7\% |


| Thousands of U.S. dollars |
| :---: |
| As of |
| $\$$Jun. 30,2021 <br>  <br>  <br>  <br>  <br>  <br> $4,17,664,452$ |

Equity Ratio
22.4
23.7\%

## Cash flows

Operating activities
Investing activities
Financing activities
Cash and cash equivalents at end of period

| Millions of yen |  |  |  |
| :---: | :---: | :---: | :---: |
| Three months ended Jun. 30, 2021 |  | Three months ended Jun. 30, 2020 |  |
| ¥ | $(42,861)$ | $¥$ | $(101,107)$ |
|  | $(12,404)$ |  | 2,649 |
|  | 49,809 |  | 163,834 |
|  | 117,064 |  | 167,929 |


| Thousands of U.S. dollars |
| :---: |
| Three months ended |
| Jun. 30, 2021 |
| $\$ \quad(387,497)$ |
|  |
|  |
|  |
|  |
| 450,312 |
| $1,058,349$ |

## Fiscal year forecast

One year ending March 31, 2022

| Millions of yen |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales |  | Operating profit |  | Profit attributable to owners of parent |  |
| $¥$ | 1,530,000 | $¥$ | 40,000 | $¥$ | 19,000 |

Notes: 1. This "FLASH CONSOLIDATED FINANCIAL RESULTS" and following financial statements have been prepared in conformity with generally accepted accounting principles and practices in Japan.
2. All US\$ amounts in these statements represent the arithmetical results of translating Japanese yen to U.S. dollars on the basis of $¥ 110.61=\$ 1$, the rate prevailing as of June 30,2021 , solely for the convenience of the readers.

## Consolidated Balance Sheets

As of June 30 and March 31, 2021

|  | Millions of yen |  | Thousands of U.S. dollars |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { As of } \\ \text { Mar. } 31,2021 \end{gathered}$ | $\begin{gathered} \text { As of } \\ \text { Jun. } 30,2021 \end{gathered}$ | $\begin{gathered} \text { As of } \\ \text { Jun. } 30,2021 \end{gathered}$ |
| Assets |  |  |  |
| Current assets |  |  |  |
| Cash and deposits | ¥ 126,702 | ¥ 122,051 | \$ 1,103,435 |
| Notes and accounts receivable - trade | 460,436 | - - | - |
| Notes and accounts receivable - trade, and contract assets | - | 410,009 | 3,706,799 |
| Merchandise and finished goods | 69,223 | 66,471 | 600,949 |
| Work in process | 452,848 | 410,871 | 3,714,592 |
| Raw materials and supplies | 136,471 | 143,876 | 1,300,750 |
| Other | 43,314 | 77,695 | 702,423 |
| Allowance for doubtful accounts | $(3,589)$ | $(3,636)$ | $(32,872)$ |
| Total current assets | 1,285,407 | 1,227,338 | 11,096,085 |
| Non-current assets |  |  |  |
| Property, plant and equipment |  |  |  |
| Buildings and structures, net | 172,951 | 170,845 | 1,544,571 |
| Other | 278,308 | 276,020 | 2,495,434 |
| Total property, plant and equipment | 451,259 | 446,866 | 4,040,014 |
| Intangible assets | 22,427 | 22,099 | 199,792 |
| Investments and other assets |  |  |  |
| Other | 205,584 | 258,957 | 2,341,172 |
| Allowance for doubtful accounts | $(1,403)$ | $(1,396)$ | $(12,621)$ |
| Total investments and other assets | 204,180 | 257,560 | 2,328,542 |
| Total non-current assets | 677,868 | 726,526 | 6,568,357 |
| Total assets | 1,963,276 | 1,953,865 | 17,664,452 |
| Liabilities |  |  |  |
| Current liabilities |  |  |  |
| Notes and accounts payable - trade | 247,294 | 202,788 | 1,833,360 |
| Electronically recorded obligations - operating | 107,849 | 112,025 | 1,012,793 |
| Short-term borrowings | 141,579 | 138,279 | 1,250,149 |
| Income taxes payable | 4,753 | 5,028 | 45,457 |
| Provision for sales promotion expenses | 7,380 | - | - |
| Provision for bonuses | 18,239 | 19,347 | 174,912 |
| Provision for construction warranties | 12,550 | 12,261 | 110,849 |
| Provision for loss on construction contracts | 14,263 | 12,457 | 112,621 |
| Advances received | 153,298 | - | - |
| Contract liabilities | - | 160,078 | 1,447,229 |
| Other | 210,345 | 276,391 | 2,498,789 |
| Total current liabilities | 917,555 | 938,658 | 8,486,195 |
| Non-current liabilities |  |  |  |
| Bonds payable | 190,000 | 190,000 | 1,717,747 |
| Long-term borrowings | 199,177 | 195,214 | 1,764,886 |
| Retirement benefit liability | 115,456 | 115,610 | 1,045,204 |
| Provision for the in service issues of commercial aircraft jet engines | 5,984 | 5,052 | 45,674 |
| Other | 52,326 | 53,141 | 480,436 |
| Total non-current liabilities | 562,944 | 559,019 | 5,053,964 |
| Total liabilities | 1,480,500 | 1,497,677 | 13,540,159 |
| Net assets |  |  |  |
| Shareholders' equity |  |  |  |
| Share capital | 104,484 | 104,484 | 944,616 |
| Capital surplus | 54,542 | 54,542 | 493,102 |
| Retained earnings | 306,576 | 276,806 | 2,502,540 |
| Treasury shares | (136) | (137) | $(1,239)$ |
| Total shareholders' equity | 465,467 | 435,696 | 3,939,029 |
| Accumulated other comprehensive income |  |  |  |
| Valuation difference on available-for-sale securities | 1,955 | 1,576 | 14,248 |
| Deferred gains or losses on hedges | (179) | (653) | $(5,904)$ |
| Foreign currency translation adjustment | (931) | 2,484 | 22,457 |
| Remeasurements of defined benefit plans | (979) | (670) | $(6,057)$ |
| Total accumulated other comprehensive income | (134) | 2,736 | 24,736 |
| Non-controlling interests | 17,442 | 17,754 | 160,510 |
| Total net assets | 482,775 | 456,187 | 4,124,284 |
| Total liabilities and net assets | 1,963,276 | 1,953,865 | 17,664,452 |

## Consolidated Statements of Profit and Loss

For three months ended June 30, 2021 and 2020

Net sales
Cost of sales
Gross profit
Selling, general and administrative expenses
Salaries and allowances
Research and development expenses
Other
Total selling, general and administrative expenses
Operating profit (loss)
Non-operating income
Interest income
Dividend income

| Millions of yen |  |  | Thousands of U.S. dollars Three months ended Jun. 30, 2021 |  |
| :---: | :---: | :---: | :---: | :---: |
| Three months ended Jun. 30, 2020 | Three months ended Jun. 30, 2021 |  |  |  |
| ¥ 300,602 | $¥$ | 355,631 | \$ | 3,215,179 |
| 278,357 |  | 293,604 |  | 2,654,407 |
| 22,244 |  | 62,027 |  | 560,772 |
| 13,458 |  | 13,966 |  | 126,263 |
| 8,145 |  | 8,885 |  | 80,327 |
| 21,302 |  | 24,008 |  | 217,051 |
| 42,906 |  | 46,860 |  | 423,651 |
| $(20,661)$ |  | 15,166 |  | 137,112 |
| 138 |  | 272 |  | 2,459 |
| 119 |  | 167 |  | 1,510 |
| 2,377 |  | - |  | - |
| 1,492 |  | 1,412 |  | 12,766 |
| 4,128 |  | 1,853 |  | 16,753 |
| 1,030 |  | 885 |  | 8,001 |
| 20 |  | 1,049 |  | 9,484 |
| - |  | 714 |  | 6,455 |
| 1,347 |  | 1,244 |  | 11,247 |
| 2,398 |  | 3,893 |  | 35,196 |
| $(18,931)$ |  | 13,126 |  | 118,669 |
| 3,236 |  | 1,633 |  | 14,764 |
| 1,581 |  | - |  | - |
| 4,817 |  | 1,633 |  | 14,764 |
| - |  | 76 |  | 687 |
| - |  | 76 |  | 687 |
| $(14,114)$ |  | 14,683 |  | 132,746 |
| $(2,366)$ |  | 4,332 |  | 39,165 |
| $(11,747)$ |  | 10,351 |  | 93,581 |
| 24 |  | 481 |  | 4,349 |
| $(11,771)$ |  | 9,869 |  | 89,223 |


| Millions of yen |  |  | $\qquad$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Three months ended Jun. 30, 2020 | Three months ended Jun. 30, 2021 |  |  | nths ended <br> 30, 2021 |
| ¥ 300,602 | ¥ | 355,631 | \$ | 3,215,179 |
| 278,357 |  | 293,604 |  | 2,654,407 |
| 22,244 |  | 62,027 |  | 560,772 |
| 13,458 |  | 13,966 |  | 126,263 |
| 8,145 |  | 8,885 |  | 80,327 |
| 21,302 |  | 24,008 |  | 217,051 |
| 42,906 |  | 46,860 |  | 423,651 |
| $(20,661)$ |  | 15,166 |  | 137,112 |
| 138 |  | 272 |  | 2,459 |
| 119 |  | 167 |  | 1,510 |
| 2,377 |  | - |  | - |
| 1,492 |  | 1,412 |  | 12,766 |
| 4,128 |  | 1,853 |  | 16,753 |
| 1,030 |  | 885 |  | 8,001 |
| 20 |  | 1,049 |  | 9,484 |
| - |  | 714 |  | 6,455 |
| 1,347 |  | 1,244 |  | 11,247 |
| 2,398 |  | 3,893 |  | 35,196 |
| $(18,931)$ |  | 13,126 |  | 118,669 |
| 3,236 |  | 1,633 |  | 14,764 |
| 1,581 |  | - |  | - |
| 4,817 |  | 1,633 |  | 14,764 |
| - |  | 76 |  | 687 |
| - |  | 76 |  | 687 |
| $(14,114)$ |  | 14,683 |  | 132,746 |
| $(2,366)$ |  | 4,332 |  | 39,165 |
| $(11,747)$ |  | 10,351 |  | 93,581 |
| 24 |  | 481 |  | 4,349 |
| $(11,771)$ |  | 9,869 |  | 89,223 |


| Millions of yen |  |  | Thousands of U.S. dollars Three months ended Jun. 30, 2021 |  |
| :---: | :---: | :---: | :---: | :---: |
| Three months ended Jun. 30, 2020 | Three months ended Jun. 30, 2021 |  |  |  |
| ¥ 300,602 | $¥$ | 355,631 | \$ | 3,215,179 |
| 278,357 |  | 293,604 |  | 2,654,407 |
| 22,244 |  | 62,027 |  | 560,772 |
| 13,458 |  | 13,966 |  | 126,263 |
| 8,145 |  | 8,885 |  | 80,327 |
| 21,302 |  | 24,008 |  | 217,051 |
| 42,906 |  | 46,860 |  | 423,651 |
| $(20,661)$ |  | 15,166 |  | 137,112 |
| 138 |  | 272 |  | 2,459 |
| 119 |  | 167 |  | 1,510 |
| 2,377 |  | - |  | - |
| 1,492 |  | 1,412 |  | 12,766 |
| 4,128 |  | 1,853 |  | 16,753 |
| 1,030 |  | 885 |  | 8,001 |
| 20 |  | 1,049 |  | 9,484 |
| - |  | 714 |  | 6,455 |
| 1,347 |  | 1,244 |  | 11,247 |
| 2,398 |  | 3,893 |  | 35,196 |
| $(18,931)$ |  | 13,126 |  | 118,669 |
| 3,236 |  | 1,633 |  | 14,764 |
| 1,581 |  | - |  | - |
| 4,817 |  | 1,633 |  | 14,764 |
| - |  | 76 |  | 687 |
| - |  | 76 |  | 687 |
| $(14,114)$ |  | 14,683 |  | 132,746 |
| $(2,366)$ |  | 4,332 |  | 39,165 |
| $(11,747)$ |  | 10,351 |  | 93,581 |
| 24 |  | 481 |  | 4,349 |
| $(11,771)$ |  | 9,869 |  | 89,223 |

Millions of yen
U.S. dollars

Three months ended

126,263
80,327

2,459
,510

Thousands of

| Millions of yen |  |  | Thousands of U.S. dollars Three months ended Jun. 30, 2021 |  |
| :---: | :---: | :---: | :---: | :---: |
| Three months ended Jun. 30, 2020 | Three months ended Jun. 30, 2021 |  |  |  |
| ¥ 300,602 | $¥$ | 355,631 | \$ | 3,215,179 |
| 278,357 |  | 293,604 |  | 2,654,407 |
| 22,244 |  | 62,027 |  | 560,772 |
| 13,458 |  | 13,966 |  | 126,263 |
| 8,145 |  | 8,885 |  | 80,327 |
| 21,302 |  | 24,008 |  | 217,051 |
| 42,906 |  | 46,860 |  | 423,651 |
| $(20,661)$ |  | 15,166 |  | 137,112 |
| 138 |  | 272 |  | 2,459 |
| 119 |  | 167 |  | 1,510 |
| 2,377 |  | - |  | - |
| 1,492 |  | 1,412 |  | 12,766 |
| 4,128 |  | 1,853 |  | 16,753 |
| 1,030 |  | 885 |  | 8,001 |
| 20 |  | 1,049 |  | 9,484 |
| - |  | 714 |  | 6,455 |
| 1,347 |  | 1,244 |  | 11,247 |
| 2,398 |  | 3,893 |  | 35,196 |
| $(18,931)$ |  | 13,126 |  | 118,669 |
| 3,236 |  | 1,633 |  | 14,764 |
| 1,581 |  | - |  | - |
| 4,817 |  | 1,633 |  | 14,764 |
| - |  | 76 |  | 687 |
| - |  | 76 |  | 687 |
| $(14,114)$ |  | 14,683 |  | 132,746 |
| $(2,366)$ |  | 4,332 |  | 39,165 |
| $(11,747)$ |  | 10,351 |  | 93,581 |
| 24 |  | 481 |  | 4,349 |
| $(11,771)$ |  | 9,869 |  | 89,223 |


| Millions of yen |  |  | Thousands of U.S. dollars Three months ended Jun. 30, 2021 |  |
| :---: | :---: | :---: | :---: | :---: |
| Three months ended Jun. 30, 2020 | Three months ended Jun. 30, 2021 |  |  |  |
| ¥ 300,602 | $¥$ | 355,631 | \$ | 3,215,179 |
| 278,357 |  | 293,604 |  | 2,654,407 |
| 22,244 |  | 62,027 |  | 560,772 |
| 13,458 |  | 13,966 |  | 126,263 |
| 8,145 |  | 8,885 |  | 80,327 |
| 21,302 |  | 24,008 |  | 217,051 |
| 42,906 |  | 46,860 |  | 423,651 |
| $(20,661)$ |  | 15,166 |  | 137,112 |
| 138 |  | 272 |  | 2,459 |
| 119 |  | 167 |  | 1,510 |
| 2,377 |  | - |  | - |
| 1,492 |  | 1,412 |  | 12,766 |
| 4,128 |  | 1,853 |  | 16,753 |
| 1,030 |  | 885 |  | 8,001 |
| 20 |  | 1,049 |  | 9,484 |
| - |  | 714 |  | 6,455 |
| 1,347 |  | 1,244 |  | 11,247 |
| 2,398 |  | 3,893 |  | 35,196 |
| $(18,931)$ |  | 13,126 |  | 118,669 |
| 3,236 |  | 1,633 |  | 14,764 |
| 1,581 |  | - |  | - |
| 4,817 |  | 1,633 |  | 14,764 |
| - |  | 76 |  | 687 |
| - |  | 76 |  | 687 |
| $(14,114)$ |  | 14,683 |  | 132,746 |
| $(2,366)$ |  | 4,332 |  | 39,165 |
| $(11,747)$ |  | 10,351 |  | 93,581 |
| 24 |  | 481 |  | 4,349 |
| $(11,771)$ |  | 9,869 |  | 89,223 |

Foreign exchange gains
Other
Total non-operating income
Non-operating expenses
Interest expenses
Share of loss of entities accounted for using equity method
Foreign exchange losses
Other
Total non-operating expenses
Ordinary profit (loss)
Extraordinary income
Gain on sale of non-current assets
Gain on sale of shares of subsidiaries and associates
Total extraordinary income
Extraordinary losses
Impairment losses
Total extraordinary losses
Profit (loss) before income taxes
ncome taxes
Profit (loss)
Profit attributable to non-controlling interests Profit (loss) attributable to owners of parent

## Segment information

## Information by reportable segment

Aerospace Systems
Rolling Stock
Energy Solution \& Marine Engineering
Precision Machinery \& Robot
Motorcycle \& Engine
Other
Total
Eliminations and corporate
Consolidated total

| Millions of yen |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three months ended Jun. 30, 2020 |  |  |  |  |  |  |  |
| Externalsales |  | Intersegmentsales |  | Total sales |  | Operating profit (loss) |  |
| $\neq$ | 74,619 | $¥$ | 1,874 | $¥$ | 76,493 | $¥$ | $(17,518)$ |
|  | 32,362 |  | 1 |  | 32,364 |  | $(1,463)$ |
|  | 72,273 |  | 5,098 |  | 77,372 |  | 1,143 |
|  | 45,403 |  | 2,549 |  | 47,953 |  | 1,343 |
|  | 58,974 |  | 126 |  | 59,100 |  | $(5,944)$ |
|  | 16,969 |  | 8,381 |  | 25,350 |  | (153) |
|  | 300,602 |  | 18,033 |  | 318,635 |  | $(22,593)$ |
|  | - |  | $(18,033)$ |  | $(18,033)$ |  | 1,931 |
| $¥$ | 300,602 | \# | - | $¥$ | 300,602 | $¥$ | $(20,661)$ |


| Millions of yen |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three months ended Jun. 30, 2021 |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { External } \\ & \text { sales } \end{aligned}$ |  | Intersegment sales |  | Total sales |  | Operating profit (loss) |  |
| $¥$ | 70,075 | $¥$ | 2,333 | ¥ | 72,409 | $¥$ | $(5,147)$ |
|  | 28,796 |  | 2 |  | 28,798 |  | (851) |
|  | 70,331 |  | 3,463 |  | 73,794 |  | (358) |
|  | 57,651 |  | 3,990 |  | 61,642 |  | 5,112 |
|  | 113,539 |  | 138 |  | 113,677 |  | 14,851 |
|  | 15,236 |  | 3,968 |  | 19,204 |  | 622 |
|  | 355,631 |  | 13,896 |  | 369,527 |  | 14,230 |
|  | - |  | $(13,896)$ |  | $(13,896)$ |  | 936 |
| ¥ | 355,631 | ¥ | - | ¥ | 355,631 | ¥ | 15,166 |


| Thousands of U.S. dollars |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three months ended Jun. 30, 2021 |  |  |  |  |  |  |  |
|  | External sales | Intersegment sales |  | Total sales |  | $\begin{gathered} \hline \text { Operating } \\ \text { profit (loss) } \end{gathered}$ |  |
| \$ | 633,532 | \$ | 21,092 | \$ | 654,633 | \$ | $(46,533)$ |
|  | 260,338 |  | 18 |  | 260,356 |  | $(7,694)$ |
|  | 635,847 |  | 31,308 |  | 667,155 |  | $(3,237)$ |
|  | 521,210 |  | 36,073 |  | 557,291 |  | 46,216 |
|  | 1,026,480 |  | 1,248 |  | 1,027,728 |  | 134,265 |
|  | 137,745 |  | 35,874 |  | 173,619 |  | 5,623 |
|  | 3,215,179 |  | 125,631 |  | 3,340,810 |  | 128,650 |
|  | - |  | $(125,631)$ |  | $(125,631)$ |  | 8,462 |
| \$ | 3,215,179 | \$ | - | \$ | 3,215,179 | \$ | 137,112 |

## Orders by reportable segment

For three months ended June 30, 2021 and 2020

|  | Billions of yen |  |  |  | Millions of <br> U.S. dollars <br> Three months ended <br> Jun. 30, 2021 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended Jun. 30, 2020 |  | Three months ended Jun. 30, 2021 |  |  |  |
| Orders : |  |  |  |  |  |  |
| Aerospace Systems | $¥$ | 45.4 | ¥ | 37.4 | \$ | 338 |
| Rolling Stock |  | 18.7 |  | 9.3 |  | 84 |
| Energy Solution \& Marine Engineering |  | 56.2 |  | 60.9 |  | 551 |
| Precision Machinery \& Robot |  | 50.7 |  | 65.1 |  | 589 |
| Motorcycle \& Engine |  | 58.9 |  | 113.5 |  | 1,026 |
| Other |  | 18.0 |  | 17.8 |  | 161 |
| Total | ¥ | 248.2 | ¥ | 304.2 | \$ | 2,750 |

