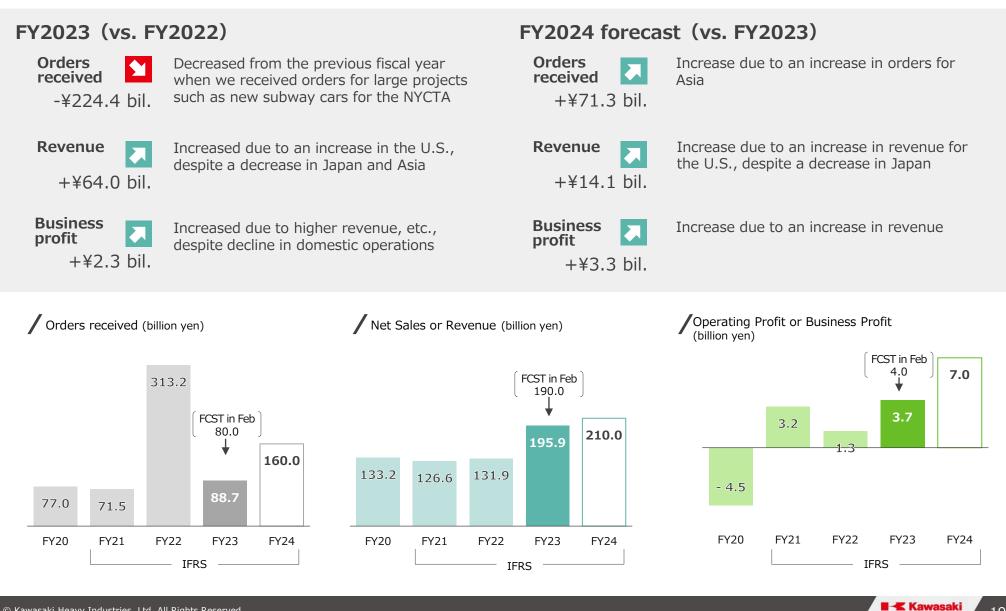


Details by Segment - Rolling Stock -

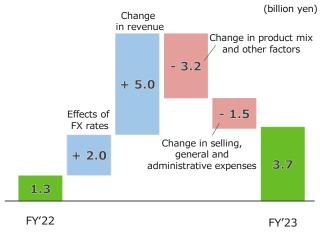


Powering your potential

Details by Segment - Rolling Stock -

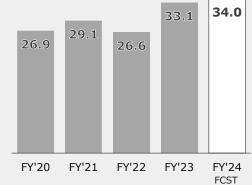
										Dillon ren)
	FY2022	FY2023						FY2024		
	Actual	FCST in Feb.	Actual	Chg	. Vs. FY22	Chg. Vs. FCST		Forecast	Chg. Vs. FY23	
Orders Received	313.2	80.0	88.7	-	224.4	+	8.7	160.0	+	71.3
Domestic & Asia	58.1	76.0	87.3	+	29.2	+	11.3	140.0	+	52.7
North America	255.1	4.0	1.4	-	253.7	-	2.6	20.0	+	18.6
Revenue	131.9	190.0	195.9	+	64.0	+	5.9	210.0	+	14.1
Domestic & Asia	94.8	80.0	81.2	-	13.5	+	1.2	65.0	-	16.2
North America	37.1	110.0	114.6	+	77.5	+	4.6	145.0	+	30.4
Business Profit	1.3	4.0	3.7	+	2.3	-	0.3	7.0	÷	3.3
[Margin]	[1.0%]	[2.1%]	[1.9%]		[+ 0.8pt]		[- 0.2pt]	[3.3%]		[+ 1.4pt]

Details of change in Business Profit(Loss)



Appendix

Revenue in components, overhaul and after-sales service(billion yen)



Progress of the M9 Project for Long Island Rail Road in the U.S. (End of March '24)

(Billion Yen)

- 190 cars out of 202 were delivered
- Delivery of the last unit is scheduled for <u>Q1 FY'24</u>









Details by Segment - Rolling Stock -

Market Overview

- The impact of COVID-19
 - Railway relate investment is resuming in both domestic and foreign markets as the impact of COVID-19 subsides
- Supply chain Risk
 - Prolonged procurement of equipment, mainly electronic components, requires attention, but the impact is limited
- Medium and long term forecast
 - The overseas railway market is expected to grow steadily due to the need for railway infrastructure in emerging countries and environmental measures in urban areas.

Specific Efforts

Compliance with delivery schedules for overseas projects

Dhaka MRT	 All the 24 trains (144cars) have been shipped and 18 trains out of them have been delivered to the customer
Line-6	The last car and facilities will be delivered in FY'24 Q1
U.S. R211	Proto-trains for R211A has completed verification test in operation line and have been delivered
	The production of trains(640 cars) for the option1 contract will start in FY'24
	 Verification test of proto-trains has been completed in FY'23 Q1 The last car for the base contract will be delivered in FY'24 Q4 The delivery of cars for the option1 contract will start in FY'25
U.S. M-9	 All trains (92 cars) under the base contract were delivered by Q1 FY'21 Option cars are being delivered
	The last car have shipped in FY'23 Q4



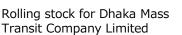
Achieving quality levels trusted by customers

- Reduction of spoilage and repair costs
- Further promotion of Kawasaki Production System



Expansion of components sales, after-sales service, and maintenance business

- Promotion of remote track monitoring service for North American market
- Promotion of train condition monitoring equipment for domestic market



Transit Company Limited