





[Attachment]

Theme	Content	Goals and Indicators(KPI)	SDGs
New value creation using remote technology	Creating a society that is rich, safe, and secure for all with remote technology	<p><u>(a)Improve productivity and alleviate labor shortages</u> [Goal] Eliminate 5% of Japan’s approximately 4,000,000-person shortage in manufacturing and service industry workers by 2030 [Indicator(KPI)] Remote platform active users</p> <p><u>(b)Provide Advanced treatment using surgical support robot systems</u> [Goal] Eliminate 5% of Japan’s approximately 2,000,000-person shortage in healthcare and welfare workers by 2030 [Indicator(KPI)] Number of surgeries carried out with robotic assisted surgery systems</p>	
Transforming the movement of people and freight	Creating a society where people and freight move safely, quickly, and efficiently using new forms of mobility	<p>[Goal] Eliminate 20% of Japan’s shortage in logistics Workers by 2030 [Indicator(KPI)]</p> <ul style="list-style-type: none"> • Number of unmanned VTOL drones and total volume transported • Number of delivery robot users and total volume transported 	
Working toward the stable generation of clean energy	<ul style="list-style-type: none"> • Early realization of a hydrogen society • Addressing climate change by reducing CO2 emissions 	<p><u>(a)Build a hydrogen supply chain</u> [Goal] Hydrogen supply from Kawasaki solutions: 225,000 t/year by 2030 [Indicator(KPI)] Hydrogen supplied by Kawasaki solutions</p> <p><u>(b)Expand the use of hydrogen</u> [Goal] CO2 reduction from Kawasaki’s hydrogen energy solutions: 1.6 million t/year (theoretical value) by 2030 [Indicator(KPI)] CO2 reductions from Kawasaki’s hydrogen energy solutions</p> <p><u>(c)Reduce CO2 emissions in business activities</u> [Goal] <ul style="list-style-type: none"> • by 2030 : Carbon neutrality (Domestic Group Companies, Scope 1,2) • by 2040 : Reduce CO2 emissions by 80% (Scope 3 Category 1, compared to 2021) • by 2050 : Carbon neutrality (Entire Group (Consolidated), Scope 1 through 3) [Indicator(KPI)] <ul style="list-style-type: none"> • CO2 emissions (Scope 1, 2, the entire group (consolidated) and domestic group companies) • CO2 emissions (Scope 3 Category 1) </p>	

<p>Waste FREE & Harm FREE</p>	<ul style="list-style-type: none"> • Realization of a recycling-oriented society • Realization of a harmonized society with nature 	<p><u>(a)Reduce total waste emissions</u> [Goal] Ratio of waste disposed of in landfills to total waste generated is less than 1% [Indicator(KPI)] Ratio of waste disposed of in landfills to total waste generated</p> <p><u>(b)Manage and reduce harmful chemical substances properly</u> [Goal] Reduction of harmful chemical substances [Indicator(KPI)] Total amount of harmful chemical substances Generated</p>	
---	--	--	---